



Edwin M. Lee,  
Mayor

Greg Wagner,  
Chief Financial Officer

MEMORANDUM

September 10, 2017

TO: President Ed Chow and Honorable Members of the Health Commission

FROM: Greg Wagner, Chief Financial Officer *GW*

THROUGH: Barbara Garcia, Health Director *BG*

RE: Revenue and Expenditure Report – 4<sup>th</sup> Quarter FY 2016-17

This report presents the fourth quarter statement of revenues and expenditures for the Department of Public Health for fiscal year 2016-17. These figures are based on revenue collected and billed, and expenses incurred for the fiscal year beginning July 1, 2016. Figures reported here include actual and projected balances as of August 31, 2017, and may change during the remainder of the year-end closing process. At the end of the fourth quarter the department projects a net general fund surplus of \$99.0 million. Operating expenditures are above budget by \$13.8 million, and operating revenues are above budget by \$134.3 million. This surplus is partially offset by a deposit of \$21.5 million into the DPH Management Reserve as authorized under Section 12.6 of the Administrative Provisions of the Annual Appropriation Ordinance.

Fourth Quarter Projected FY 2016-17 Surplus/(Deficit)

Division	REVENUES			EXPENDITURES			TOTAL
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
Department of Public Health							
ZSFG	\$ 1,109,117,000	\$ 1,226,216,000	\$ 117,099,000	\$ 1,109,117,000	\$ 1,139,353,000	\$ (30,236,000)	\$ 86,863,000
Laguna Honda	\$ 286,445,258	\$ 304,811,969	\$ 18,366,711	\$ 286,445,256	\$ 284,655,689	\$ 1,789,567	\$ 20,156,278
Primary Care	\$ 96,376,000	\$ 89,002,000	\$ (7,374,000)	\$ 96,376,000	\$ 96,147,000	\$ 229,000	\$ (7,145,000)
Health at Home	\$ 8,209,000	\$ 9,471,000	\$ 1,262,000	\$ 8,209,000	\$ 8,001,000	\$ 208,000	\$ 1,470,000
Jail Health	\$ 34,448,000	\$ 34,254,000	\$ (194,000)	\$ 34,448,000	\$ 32,841,000	\$ 1,607,000	\$ 1,413,000
Public Health	\$ 369,051,183	\$ 370,066,339	\$ 1,015,156	\$ 369,051,183	\$ 360,613,069	\$ 8,438,114	\$ 9,453,270
Mental Health	\$ 341,429,465	\$ 351,576,465	\$ 10,147,000	\$ 341,429,465	\$ 339,400,023	\$ 2,029,442	\$ 12,176,442
Substance Abuse	\$ 89,401,060	\$ 83,341,201	\$ (6,059,859)	\$ 89,401,060	\$ 87,240,939	\$ 2,160,121	\$ (3,899,738)
TOTAL DPH	\$ 2,334,476,966	\$ 2,468,738,974	\$ 134,262,009	\$ 2,334,476,964	\$ 2,348,251,720	\$ (13,774,756)	\$ 120,487,252
DPH Management Reserve Deposit							\$ (21,500,000)
Year-End Projection							\$ 98,987,252

**Zuckerberg San Francisco General Hospital:** ZSFG projects a surplus of \$86.9 million compared to budget. Revenues are projected to be above budget by \$117.1 million, and expenditures are projected to be above budget by \$30.2 million. Significant variances include:

- \$62.0 million favorable variance in patient service revenues due to improved commercial insurance collections and settlement agreements affecting reimbursement rates, Medicare and Medi-Cal inpatient fee for service revenues, and prior year settlements.

- \$30.2 million favorable variance in Medi-Cal Waiver revenues (PRIME/GPP). The department expects to exceed budget assumptions for achievement of PRIME metrics and uninsured visits under the GPP program, resulting in a revenue surplus. This surplus is partially offset by \$11.6 million higher-than budgeted operating transfers out for intergovernmental transfers from the County to pay the non-federal share of these programs.
- \$19.5 million favorable variance in capitation revenues due primarily to a \$10.6 million retroactive payment of AIDS capitation dating to July 2015, and \$7.9 million in incentive payments from the San Francisco Health Plan.
- \$7.2 million unfavorable variance in salary and fringe benefits. After ten months of operations in the new ZSFG facility, the hospital has identified several areas where practical staffing requirements are higher than anticipated in the planning model. In addition, overtime and per-diem costs have been higher than budget as the hospital works to fill new positions required to meet staffing requirements in the labor MOU approved in summer of 2016. Because overtime and per diem staffing are being used to fill a portion of the unexpected staffing, salary overspending is partially offset by savings in fringe benefit costs. The proposed budget for FY 2017-19 includes corrections to these deficits moving forward.
- \$20.7 million unfavorable variance in operating transfers out, reflecting higher-than-expected intergovernmental transfers (IGT) required to draw down federal funding. This overage includes \$1.5 million for the rate range IGT, \$8.0 million for SB208 supplemental payments for seniors and persons with disabilities, \$3.5 million for the Global Payment Program, and \$8.1 million for the PRIME program under the Medi-Cal 1115 Waiver.

**Laguna Honda Hospital:** LHH shows a surplus of \$20.2 million due to:

- \$17.8 million favorable variance in patient revenues due to a higher-than-expected annual increase in the skilled nursing facility per diem rate.
- \$1.8 million favorable variance in salary and fringe benefits.

**Health at Home:** Health at Home shows a \$1.5 million year-end surplus due primarily to patient service revenues.

**Primary Care:** Primary Care shows a \$7.1 million deficit. Revenues are below budget by \$7.2 million. Net patient service revenues are below budget by \$11.6 million due primarily to a one-time reserve of \$9 million against potential negative prior-year settlements. Capitation revenues are \$4.5 million higher than budget. Expenditures are below budget by \$0.2 million.

**Jail Health Services:** Jail Health shows a surplus of \$1.4 million due to a favorable variance in personnel costs.

**Mental Health:** Mental Health shows a \$12.2 million year-end surplus. Short-Doyle revenues are projected to be \$10.1 million above budget due to continued growth in Medi-Cal enrollment and higher reimbursement rates for Medi-Cal expansion enrollees under the Affordable Care Act. Expenditures are projected to be \$2.0 million below budget due to one-time closeouts of prior year encumbrances and appropriation carryforwards.

**Public Health:** Public Health shows a \$9.5 million year- end surplus.

- Revenues are above budget by \$1.0 million. This variance includes \$11.8 million in unbudgeted payments for the Whole Person Care program under the State's Medicaid 1115 Waiver, offset by patient revenues below budget resulting from reduced City Option payments to Healthy San Francisco as a greater portion of enrollees receive Medical Reimbursement Accounts or are enrolled in the Covered SF program.
- Salary and fringe benefits are below budget by \$7.9 million. This savings is driven primarily by delays in hiring new information technology positions associated with the electronic health records project and associated preparedness initiatives. Hiring of these positions is expected to be completed by the end of the fiscal year.

**Substance Abuse:** Substance Abuse projects a \$3.9 million year-end deficit. Medi-Cal revenues are projected to be \$6.2 million below budget due to delays in implementation of the Drug Medi-Cal Organized Delivery System (ODS) Waiver. This shortfall is partially offset by a \$2.2 million favorable variance in personnel costs due to delays in hiring newly budgeted positions associated with the ODS program.

#### **Comments**

- Section 12.6 of the administrative provisions of the Annual Appropriation Ordinance authorizes the Controller to defer surplus transfer payments, indigent health revenues, and Realignment funding to offset future reductions or audit adjustments associated with the Affordable Care Act and funding allocations for indigent health services. This provision was adopted by the Board of Supervisors to smooth volatile state and federal revenues that can lead to large variances between budgeted and actual amounts due to unpredictable timing of payments, major changes in projected allocations, and delays in final audit settlements. Current projected uses of the Management Reserve total \$106.4 million, including potential liability of disallowed SB1128 reimbursement, reductions to supplemental payments for Medi-Cal managed care, and greater budgeted withholding of 1991 health and welfare realignment subventions.
- The FY 16-17 budget included appropriation authority to transfer up to \$25 million into the electronic health records project from revenues at Zuckerberg San Francisco General Hospital and Laguna Honda Hospital. This report reflects a transfer of the full \$25 million to the project.
- The department's total year-end expenditures are \$13.7 million above budget. However, this deficit includes \$20.7 million in unbudgeted expenditures for intergovernmental transfer payments used to draw down federal supplemental revenues. Section 12.6 of the Administrative Provisions of the Annual Appropriation Ordinance appropriates expenditures for this purpose, allowing the department to adjust the expenditure budget to cover these shortfalls prior to year-end. As a result, the department expects to end the year with sufficient expenditure appropriation and does not expect to require a supplemental appropriation.
- This report summarizes operating balances at the end of the fourth quarter. The City is currently in the year-end closing process. During this period, there will be additional changes to the department's year end fund balance including project closeouts, finalization of manual carryforward requests, and adjustments to reserve balances. This report assumes approval of manual balance carryforward requests totaling \$16.5 million. The City's Comprehensive Annual Financial Report issued annually by the Controller's Office includes the final audited year-end financial statements for the City and County of San Francisco.



**Fourth Quarter**

Division	REVENUES			EXPENDITURES			TOTAL
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
<b>Department of Public Health</b>							
ZSFG	\$ 1,109,117,000	\$ 1,226,216,000	\$ 117,099,000	\$ 1,109,117,000	\$ 1,139,353,000	\$ (30,236,000)	\$ 86,863,000
Laguna Honda	\$ 286,445,258	\$ 304,811,969	\$ 18,366,711	\$ 286,445,258	\$ 284,655,689	\$ 1,789,567	\$ 20,156,278
Primary Care	\$ 96,376,000	\$ 89,002,000	\$ (7,374,000)	\$ 96,376,000	\$ 96,147,000	\$ 229,000	\$ (7,145,000)
Health at Home	\$ 8,209,000	\$ 9,471,000	\$ 1,262,000	\$ 8,209,000	\$ 8,001,000	\$ 208,000	\$ 1,470,000
Jail Health	\$ 34,448,000	\$ 34,254,000	\$ (194,000)	\$ 34,448,000	\$ 32,841,000	\$ 1,607,000	\$ 1,413,000
Public Health	\$ 369,051,183	\$ 370,066,339	\$ 1,015,156	\$ 369,051,183	\$ 360,613,069	\$ 8,438,114	\$ 9,453,270
Mental Health	\$ 341,429,465	\$ 351,576,465	\$ 10,147,000	\$ 341,429,465	\$ 339,400,023	\$ 2,029,442	\$ 12,176,442
Substance Abuse	\$ 89,401,060	\$ 83,341,201	\$ (6,059,859)	\$ 89,401,060	\$ 87,240,939	\$ 2,160,121	\$ (3,899,738)
<b>TOTAL DPH</b>	<b>\$ 2,334,476,966</b>	<b>\$ 2,468,738,974</b>	<b>\$ 134,262,009</b>	<b>\$ 2,334,476,964</b>	<b>\$ 2,348,251,720</b>	<b>\$ (13,774,756)</b>	<b>\$ 120,487,252</b>

DPH Management Reserve Deposit \$ (21,500,000)

**Year-End Projection \$ 98,987,252**

**Third Quarter**

Division	REVENUES			EXPENDITURES			TOTAL
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
<b>Department of Public Health</b>							
ZSFG	\$ 1,110,038,000	\$ 1,207,854,000	\$ 97,816,000	\$ 1,110,038,000	\$ 1,128,398,000	\$ (18,360,000)	\$ 79,456,000
Laguna Honda	\$ 285,259,235	\$ 291,967,598	\$ 6,708,363	\$ 285,259,234	\$ 285,045,706	\$ 213,528	\$ 6,921,891
Primary Care	\$ 97,437,000	\$ 99,465,000	\$ 2,028,000	\$ 97,437,000	\$ 97,562,000	\$ (125,000)	\$ 1,903,000
Health at Home	\$ 8,209,000	\$ 8,831,000	\$ 622,000	\$ 8,209,000	\$ 8,103,000	\$ 106,000	\$ 728,000
Jail Health	\$ 34,845,000	\$ 34,845,000	\$ -	\$ 34,845,000	\$ 33,877,000	\$ 968,000	\$ 968,000
Public Health	\$ 369,937,706	\$ 383,237,706	\$ 13,300,000	\$ 369,937,706	\$ 364,937,706	\$ 5,000,000	\$ 18,300,000
Mental Health	\$ 342,457,283	\$ 347,457,283	\$ 5,000,000	\$ 342,457,283	\$ 339,457,283	\$ 3,000,000	\$ 8,000,000
Substance Abuse	\$ 89,488,426	\$ 87,270,812	\$ (2,217,614)	\$ 89,488,426	\$ 88,488,426	\$ 1,000,000	\$ (1,217,614)
<b>TOTAL DPH</b>	<b>\$ 2,337,671,650</b>	<b>\$ 2,460,928,399</b>	<b>\$ 123,256,749</b>	<b>\$ 2,337,671,649</b>	<b>\$ 2,345,869,121</b>	<b>\$ (8,197,472)</b>	<b>\$ 115,059,277</b>

DPH Management Reserve Deposit \$ (21,500,000)

**Year-End Projection \$ 93,559,277**

**Difference - Favorable/(Unfavorable)**

Division	REVENUES			EXPENDITURES			TOTAL
	Revised Budget	Current Projection	Surplus/ (Deficit)	Revised Budget	Current Projection	Surplus/ (Deficit)	Surplus/ (Deficit)
<b>Department of Public Health</b>							
ZSFG	\$ (921,000)	\$ 18,362,000	\$ 19,283,000	\$ (921,000)	\$ 10,955,000	\$ (11,876,000)	\$ 7,407,000
Laguna Honda	\$ 1,186,023	\$ 12,844,371	\$ 11,658,348	\$ 1,186,022	\$ (390,017)	\$ 1,576,039	\$ 13,234,387
Primary Care	\$ (1,061,000)	\$ (10,463,000)	\$ (9,402,000)	\$ (1,061,000)	\$ (1,415,000)	\$ 354,000	\$ (9,048,000)
Health at Home	\$ -	\$ 640,000	\$ 640,000	\$ -	\$ (102,000)	\$ 102,000	\$ 742,000
Jail Health	\$ (397,000)	\$ (591,000)	\$ (194,000)	\$ (397,000)	\$ (1,036,000)	\$ 639,000	\$ 445,000
Public Health	\$ (886,523)	\$ (13,171,366)	\$ (12,284,844)	\$ (886,523)	\$ (4,324,637)	\$ 3,438,114	\$ (8,846,730)
Mental Health	\$ (1,027,818)	\$ 4,119,182	\$ 5,147,000	\$ (1,027,818)	\$ (57,260)	\$ (970,558)	\$ 4,176,442
Substance Abuse	\$ (87,366)	\$ (3,929,611)	\$ (3,842,245)	\$ (87,366)	\$ (1,247,487)	\$ 1,160,121	\$ (2,682,124)
<b>TOTAL DPH</b>	<b>\$ (3,194,685)</b>	<b>\$ 7,810,575</b>	<b>\$ 11,005,260</b>	<b>\$ (3,194,686)</b>	<b>\$ 2,382,599</b>	<b>\$ (5,577,284)</b>	<b>\$ 5,427,975</b>

**DEPARTMENT OF PUBLIC HEALTH  
STATEMENT OF REVENUE AND EXPENSES**

Period Ending: June 30, 2017

(In Thousands of Dollars)

YEAR TO DATE					ANNUAL				
Projection	Budget	Fav/(Unfav)		NET PATIENT SERVICE REVENUE:	Projection	Budget	Fav/(Unfav)		NET PATIENT SERVICE REVENUE:
		Variance	% Var				Variance	% Var	
1	313,696	297,704	15,992	5.4%	Medi-Cal Revenue	317,369	297,704	19,665	6.6%
2	146,823	116,787	30,037	25.7%	Medicare Revenue	146,823	116,787	30,037	25.7%
3	202,394	207,807	(5,413)	-2.6%	Other Patient Revenue	202,394	207,807	(5,413)	-2.6%
4	(74,696)	(86,957)	12,261	14.1%	Provision for Bad debt	(74,696)	(86,957)	12,261	14.1%
5	<b>588,217</b>	<b>535,340</b>	<b>52,877</b>	<b>9.9%</b>	<b>TOTAL NET PATIENT SERVICE REVENUE</b>	<b>591,890</b>	<b>535,340</b>	<b>56,550</b>	<b>10.6%</b>
6									
7									
8	57,665	57,665	-	n/a	OTHER OPERATING REVENUE:	57,665	57,665	-	n/a
9	91,934	88,030	3,904	4.4%	Short Doyle (Community Mental Health Service)	91,934	88,030	3,904	4.4%
10	11,035	7,689	3,346	43.5%	Short Doyle M/Cal	11,035	7,689	3,346	43.5%
11	199,283	169,115	30,168	17.8%	MAA/TCM	199,283	169,115	30,168	17.8%
12	7,244	2,338	4,906	209.8%	GPP/PRIME	7,244	2,338	4,906	209.8%
13	-	-	-	n/a	Hospital Fee AB1383	-	-	-	n/a
14	198,968	174,469	24,499	14.0%	GME	198,968	174,469	24,499	14.0%
15	18,399	18,399	0	0.0%	Capitation/Managed Care Settlement	18,399	18,399	0	0.0%
16	155,800	155,800	-	n/a	State Alcohol	155,800	155,800	-	n/a
17	40,023	28,017	12,006	42.9%	State Realignment	40,023	28,017	12,006	42.9%
18	31,858	32,658	(799)	-2.4%	Other State (CCS and State Mandated Cost)	31,858	32,658	(799)	-2.4%
19	56,134	56,451	(317)	-0.6%	Fees/Cafeteria/Misc (includes lease income)	56,134	56,451	(317)	-0.6%
20	159,353	159,353	-	n/a	Workorder Recovery	159,353	159,353	-	n/a
21	260,881	260,881	-	n/a	Transfer In and Project Related	260,881	260,881	-	n/a
22	<b>1,288,576</b>	<b>1,210,865</b>	<b>77,712</b>	<b>6.4%</b>	Carryforward	<b>1,288,576</b>	<b>1,210,865</b>	<b>77,712</b>	<b>6.4%</b>
23					<b>TOTAL OTHER OPERATING REVENUE</b>				
24	<b>1,876,793</b>	<b>1,746,204</b>	<b>130,589</b>	<b>7.5%</b>	<b>TOTAL OPERATING REVENUE</b>	<b>1,880,466</b>	<b>1,746,204</b>	<b>134,262</b>	<b>7.7%</b>
25									
26									
27	727,378	730,800	3,422	0.5%	OPERATING EXPENSES:	727,378	730,800	3,422	0.5%
28	279,486	285,073	5,586	2.0%	Personnel Services	279,486	285,073	5,587	2.0%
29	774,391	773,660	(731)	-0.1%	Mandatory Fringe Benefits	774,391	773,660	(731)	-0.1%
30	145,486	143,179	(2,307)	-1.6%	Non-personnel Services	145,486	143,179	(2,307)	-1.6%
31	21,505	21,505	0	0.0%	Materials and Supplies	21,505	21,505	(0)	0.0%
32	2,523	2,854	331	11.6%	Facilities Maint. & Capital Outlay	2,523	2,854	331	11.6%
33	113,044	113,671	627	0.6%	Debt Service	113,044	113,671	627	0.6%
34	-	-	-	n/a	Services of Other Departments (workorders)	-	-	-	n/a
35	137,391	116,691	(20,700)	-17.7%	Contingency Reserve	137,391	116,691	(20,700)	-17.7%
36	21,157	21,157	-	n/a	Operating Transfer Out	21,157	21,157	-	n/a
37	125,889	125,889	(0)	0.0%	Intrafund Transfer	125,889	125,889	-	n/a
38	<b>2,348,251</b>	<b>2,334,478</b>	<b>(13,773)</b>	<b>-0.6%</b>	Projects	<b>2,348,251</b>	<b>2,334,479</b>	<b>(13,772)</b>	<b>-0.6%</b>
39					<b>TOTAL OPERATING EXPENSES</b>				
40	<b>(471,458)</b>	<b>(588,273)</b>	<b>116,815</b>	<b>n/a</b>	<b>OPERATING INCOME/(LOSS)</b>	<b>(467,785)</b>	<b>(588,272)</b>	<b>120,487</b>	<b>n/a</b>
41									
42									
43	588,272	588,272	-	n/a	NON-OPERATING REVENUE:	588,272	588,272	-	n/a
44	<b>588,272</b>	<b>588,272</b>	-	<b>n/a</b>	General Fund	<b>588,272</b>	<b>588,272</b>	-	<b>n/a</b>
45					<b>TOTAL NON-OPERATING REVENUE</b>				
46	<b>116,814</b>	<b>(1)</b>	<b>116,815</b>	<b>n/a</b>	<b>NET INCOME/(LOSS)</b>	<b>120,487</b>	<b>0</b>	<b>120,487</b>	<b>n/a</b>

**ZUCKERBERG SAN FRANCISCO GENERAL HOSPITAL**

**STATEMENT OF REVENUE AND EXPENSES**

Period Ending: June 30, 2017

(In Thousands of Dollars)

YEAR-TO-DATE					ANNUAL					
Projection	Budget	Fav/(Unfav)		% Var	Description	Projection	Budget	Fav/(Unfav)		% Var
		Variance						Variance		
<b>NET PATIENT SERVICE REVENUE:</b>						<b>NET PATIENT SERVICE REVENUE:</b>				
140,983	127,380	13,603		11%	Medi-Cal Revenue	140,983	127,380	13,603		11%
129,466	101,780	27,686		27%	Medicare Revenue	129,466	101,780	27,686		27%
193,235	184,091	9,144		5%	Other Patient Revenue	193,235	184,091	9,144		5%
(73,325)	(84,922)	11,597		14%	Provision for Bad Debt	(73,325)	(84,922)	11,597		14%
<b>390,359</b>	<b>328,329</b>	<b>62,030</b>		<b>19%</b>	<b>TOTAL NET PATIENT SERVICE REVENUE</b>	<b>390,359</b>	<b>328,329</b>	<b>62,030</b>		<b>19%</b>
<b>OTHER OPERATING REVENUE:</b>						<b>OTHER OPERATING REVENUE:</b>				
-	-	-		n/a	Short Doyle (Community Mental Health Service)	-	-	-		n/a
6,368	6,368	-		n/a	Short Doyle M/Cal	6,368	6,368	-		n/a
7,202	5,446	1,756		32%	MAA/TCM	7,202	5,446	1,756		32%
199,283	169,115	30,168		18%	GPP/PRIME	199,283	169,115	30,168		18%
7,244	2,338	4,906		210%	Hospital Fee AB1383	7,244	2,338	4,906		210%
-	-	-		n/a	GME	-	-	-		n/a
190,193	170,208	19,985		12%	Capitation/Managed Care Settlement	190,193	170,208	19,985		12%
-	-	-		n/a	State Alcohol	-	-	-		n/a
57,250	57,250	-		n/a	State Realignment	57,250	57,250	-		n/a
-	-	-		n/a	Other State (CCS and State Mandated Cost)	-	-	-		n/a
2,791	4,670	(1,879)		-40%	Fees/Cafeteria/Misc. (includes lease income)	2,791	4,670	(1,879)		-40%
7,173	7,040	133		2%	Workorder Recovery	7,173	7,040	133		2%
99,747	99,747	-		n/a	Transfer In and Project Related	99,747	99,747	-		n/a
89,915	89,915	-		n/a	Carryforward	89,915	89,915	-		n/a
<b>667,166</b>	<b>612,097</b>	<b>55,069</b>		<b>9%</b>	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>667,166</b>	<b>612,097</b>	<b>55,069</b>		<b>9%</b>
<b>1,057,525</b>	<b>940,426</b>	<b>117,099</b>		<b>12%</b>	<b>TOTAL OPERATING REVENUE</b>	<b>1,057,525</b>	<b>940,426</b>	<b>117,099</b>		<b>12%</b>
<b>OPERATING EXPENSES:</b>						<b>OPERATING EXPENSES:</b>				
363,041	355,162	(7,879)		-2%	Personnel Services	363,041	355,162	(7,879)		-2%
136,032	136,728	696		1%	Mandatory Fringe Benefits	136,032	136,728	696		1%
236,007	235,410	(597)		0%	Non-personnel Services	236,007	235,410	(597)		0%
98,641	96,511	(2,130)		-2%	Materials and Supplies	98,641	96,511	(2,130)		-2%
5,565	5,565	-		n/a	Facilities Maint. & Capital Outlay	5,565	5,565	-		n/a
2,523	2,854	331		12%	Debt Service	2,523	2,854	331		12%
57,788	57,831	43		0%	Services of Other Departments (workorders)	57,788	57,831	43		0%
-	-	-		n/a	Contingency Reserve	-	-	-		n/a
134,926	114,226	(20,700)		-18%	Operating Transfer Out	134,926	114,226	(20,700)		-18%
4,462	4,462	-		n/a	Intrafund Transfer	4,462	4,462	-		n/a
100,368	100,368	-		n/a	Projects	100,368	100,368	-		n/a
<b>1,139,353</b>	<b>1,109,117</b>	<b>(30,236)</b>		<b>-3%</b>	<b>TOTAL OPERATING EXPENSES</b>	<b>1,139,353</b>	<b>1,109,117</b>	<b>(30,236)</b>		<b>-3%</b>
<b>(81,828)</b>	<b>(168,691)</b>	<b>86,863</b>		<b>51%</b>	<b>OPERATING INCOME/(LOSS)</b>	<b>(81,828)</b>	<b>(168,691)</b>	<b>86,863</b>		<b>51%</b>
<b>NON-OPERATING REVENUE:</b>						<b>NON-OPERATING REVENUE:</b>				
168,691	168,691	-		n/a	General Fund	168,691	168,691	-		n/a
<b>168,691</b>	<b>168,691</b>	<b>-</b>		<b>n/a</b>	<b>TOTAL NON-OPERATING REVENUE</b>	<b>168,691</b>	<b>168,691</b>	<b>-</b>		<b>n/a</b>
<b>86,863</b>	<b>-</b>	<b>86,863</b>		<b>n/a</b>	<b>NET INCOME/(LOSS)</b>	<b>86,863</b>	<b>-</b>	<b>86,863</b>		<b>n/a</b>

**LAGUNA HONDA HOSPITAL**  
**STATEMENT OF REVENUE AND EXPENSES**

Period Ending: June 30, 2017

(in Thousands of Dollars)

YEAR TO DATE					ANNUAL					
Projection	Budget	Fav/(Unfav)		%	Description	Projection	Budget	Fav/(Unfav)		%
		Variance	% Var					Variance	% Var	
<b>NET PATIENT SERVICE REVENUE:</b>					<b>NET PATIENT SERVICE REVENUE:</b>					
169,695	154,549	15,146	9.8%	Medi-Cal Revenue	169,695	154,549	15,146	9.8%	Medi-Cal Revenue	
10,404	8,001	2,404	30.0%	Medicare Revenue	10,404	8,001	2,404	30.0%	Medicare Revenue	
599	350	248	70.9%	Other Patient Revenue	599	350	248	70.9%	Other Patient Revenue	
-	-	-	0.0%	Provision for Bad debt	-	-	-	0.0%	Provision for Bad debt	
<b>180,698</b>	<b>162,900</b>	<b>17,798</b>	<b>10.9%</b>	<b>TOTAL NET PATIENT SERVICE REVENUE</b>	<b>180,698</b>	<b>162,900</b>	<b>17,798</b>	<b>10.9%</b>	<b>TOTAL NET PATIENT SERVICE REVENUE</b>	
<b>OTHER OPERATING REVENUE:</b>					<b>OTHER OPERATING REVENUE:</b>					
-	-	-	n/a	Short Doyle (Community Mental Health Service)	-	-	-	n/a	Short Doyle (Community Mental Health Service)	
-	-	-	n/a	Short Doyle M/Cal	-	-	-	n/a	Short Doyle M/Cal	
-	-	-	n/a	MAA/TCM	-	-	-	n/a	MAA/TCM	
-	-	-	n/a	GPP/PRIME	-	-	-	n/a	GPP/PRIME	
-	-	-	n/a	Hospital Fee AB1383	-	-	-	n/a	Hospital Fee AB1383	
-	-	-	n/a	GME	-	-	-	n/a	GME	
-	-	-	n/a	Capitation/Managed Care Settlement	-	-	-	n/a	Capitation/Managed Care Settlement	
-	-	-	n/a	State Alcohol	-	-	-	n/a	State Alcohol	
-	-	-	n/a	State Realignment	-	-	-	n/a	State Realignment	
-	-	-	n/a	Other State (CCS and State Mandated Cost)	-	-	-	n/a	Other State (CCS and State Mandated Cost)	
1,417	848	568	67.0%	Fees/Cafeteria/Misc. (includes lease income)	1,417	848	568	67.0%	Fees/Cafeteria/Misc. (includes lease income)	
280	280	-	n/a	Workorder Recovery	280	280	-	n/a	Workorder Recovery	
33,757	33,757	-	n/a	Transfer In and Project Related	33,757	33,757	-	n/a	Transfer In and Project Related	
15,460	15,460	-	n/a	Carryforward	15,460	15,460	-	n/a	Carryforward	
<b>50,914</b>	<b>50,346</b>	<b>568</b>	<b>1.1%</b>	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>50,914</b>	<b>50,346</b>	<b>568</b>	<b>1.1%</b>	<b>TOTAL OTHER OPERATING REVENUE</b>	
<b>231,612</b>	<b>213,246</b>	<b>18,367</b>	<b>8.6%</b>	<b>TOTAL OPERATING REVENUE</b>	<b>231,612</b>	<b>213,246</b>	<b>18,367</b>	<b>8.6%</b>	<b>TOTAL OPERATING REVENUE</b>	
<b>OPERATING EXPENSES:</b>					<b>OPERATING EXPENSES:</b>					
132,569	134,264	1,695	1.3%	Personnel Services	132,569	134,264	1,695	1.3%	Personnel Services	
58,219	58,314	96	0.2%	Mandatory Fringe Benefits	58,219	58,314	96	0.2%	Mandatory Fringe Benefits	
12,817	12,817	-	n/a	Non-personnel Services	12,817	12,817	-	n/a	Non-personnel Services	
22,892	22,892	-	n/a	Materials and Supplies	22,892	22,892	-	n/a	Materials and Supplies	
2,214	2,214	0	0.0%	Facilities Maint. & Capital Outlay	2,214	2,214	(0)	0.0%	Facilities Maint. & Capital Outlay	
-	-	-	n/a	Debt Service	-	-	-	n/a	Debt Service	
16,262	16,262	-	n/a	Services of Other Departments (workorders)	16,262	16,262	-	n/a	Services of Other Departments (workorders)	
-	-	-	n/a	Contingency Reserve	-	-	-	n/a	Contingency Reserve	
2,000	2,000	-	n/a	Operating Transfer Out	2,000	2,000	-	n/a	Operating Transfer Out	
16,045	16,045	-	n/a	Intrafund Transfer	16,045	16,045	-	n/a	Intrafund Transfer	
21,638	21,638	(0)	0.0%	Projects	21,638	21,638	-	n/a	Projects	
<b>284,656</b>	<b>286,445</b>	<b>1,790</b>	<b>0.6%</b>	<b>TOTAL OPERATING EXPENSES</b>	<b>284,656</b>	<b>286,445</b>	<b>1,790</b>	<b>0.6%</b>	<b>TOTAL OPERATING EXPENSES</b>	
<b>(53,043)</b>	<b>(73,200)</b>	<b>20,156</b>	<b>27.5%</b>	<b>OPERATING INCOME/(LOSS)</b>	<b>(53,043)</b>	<b>(73,200)</b>	<b>20,156</b>	<b>27.5%</b>	<b>OPERATING INCOME/(LOSS)</b>	
<b>NON-OPERATING REVENUE:</b>					<b>NON-OPERATING REVENUE:</b>					
73,200	73,200	-	n/a	General Fund	73,200	73,200	-	n/a	General Fund	
<b>73,200</b>	<b>73,200</b>	<b>-</b>	<b>n/a</b>	<b>TOTAL NON-OPERATING REVENUE</b>	<b>73,200</b>	<b>73,200</b>	<b>-</b>	<b>n/a</b>	<b>TOTAL NON-OPERATING REVENUE</b>	
<b>20,156</b>	<b>(0)</b>	<b>20,156</b>	<b>n/a</b>	<b>NET INCOME/(LOSS)</b>	<b>20,156</b>	<b>0</b>	<b>20,156</b>	<b>n/a</b>	<b>NET INCOME/(LOSS)</b>	



**HEALTH AT HOME**  
**STATEMENT OF REVENUE AND EXPENSES**

Period Ending: June 30, 2017

(In Thousands of Dollars)

YEAR-TO-DATE				ANNUAL			
Projection	Budget	Fav/(Unfav)		Projection	Budget	Fav/(Unfav)	
		Variance	% Var			Variance	% Var
<b>NET PATIENT SERVICE REVENUE:</b>							
50	114	(64)	-56.1%	50	114	(64)	-56.1%
2,778	1,497	1,281	85.6%	2,778	1,497	1,281	85.6%
443	388	55	14.2%	443	388	55	14.2%
-	-	-	n/a	-	-	-	n/a
<b>3,271</b>	<b>1,999</b>	<b>1,272</b>	<b>63.6%</b>	<b>3,271</b>	<b>1,999</b>	<b>1,272</b>	<b>63.6%</b>
<b>OTHER OPERATING REVENUE:</b>							
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
434	444	(10)	-2.3%	434	444	(10)	-2.3%
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
<b>434</b>	<b>444</b>	<b>(10)</b>	<b>-2.3%</b>	<b>434</b>	<b>444</b>	<b>(10)</b>	<b>-2.3%</b>
<b>3,705</b>	<b>2,443</b>	<b>1,262</b>	<b>51.7%</b>	<b>3,705</b>	<b>2,443</b>	<b>1,262</b>	<b>51.7%</b>
<b>OPERATING EXPENSES:</b>							
5,339	5,448	109	2.0%	5,339	5,448	109	2.0%
1,933	2,006	73	3.6%	1,933	2,006	73	3.6%
349	349	-	n/a	349	349	-	n/a
332	332	-	n/a	332	332	-	n/a
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
48	76	28	36.8%	48	76	28	36.8%
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
-	-	-	n/a	-	-	-	n/a
<b>8,001</b>	<b>8,211</b>	<b>209</b>	<b>2.5%</b>	<b>8,001</b>	<b>8,211</b>	<b>210</b>	<b>3%</b>
<b>(4,296)</b>	<b>(5,766)</b>	<b>1,470</b>	<b>25.5%</b>	<b>(4,296)</b>	<b>(5,766)</b>	<b>1,470</b>	<b>25%</b>
<b>NON-OPERATING REVENUE:</b>							
5,766	5,766	-	n/a	5,766	5,766	-	n/a
<b>5,766</b>	<b>5,766</b>	<b>-</b>	<b>n/a</b>	<b>5,766</b>	<b>5,766</b>	<b>-</b>	<b>n/a</b>
<b>1,470</b>	<b>(0)</b>	<b>1,470</b>	<b>n/a</b>	<b>1,470</b>	<b>-</b>	<b>1,470</b>	<b>n/a</b>

**PRIMARY CARE CLINICS**  
**STATEMENT OF REVENUE AND EXPENSES**

Period Ending: June 30, 2017  
(In Thousand of Dollars)

YEAR-TO-DATE					ANNUAL					
Projection	Budget	Fav/(Unfav)		% Var		Projection	Budget	Fav/(Unfav)		% Var
		Variance						Variance		
<b>NET PATIENT SERVICE REVENUE:</b>										
(643)	8,377	(9,020)		-107.7%	Medi-Cal Revenue	(643)	8,377	(9,020)		-107.7%
2,526	3,860	(1,334)		-34.6%	Medicare Revenue	2,526	3,860	(1,334)		-34.6%
1,584	3,478	(1,894)		-54.5%	Other Patient Revenue	1,584	3,478	(1,894)		-54.5%
(1,371)	(2,035)	664		32.6%	Provision for Bad Debt	(1,371)	(2,035)	664		32.6%
<b>2,096</b>	<b>13,680</b>	<b>(11,584)</b>		<b>-84.7%</b>	<b>TOTAL NET PATIENT SERVICE REVENUE</b>	<b>2,096</b>	<b>13,680</b>	<b>(11,584)</b>		<b>-84.7%</b>
<b>OTHER OPERATING REVENUE:</b>										
0	0	-		n/a	Short Doyle (Community Mental Health Service)	0	0	-		n/a
0	0	-		n/a	Short Doyle M/Cal	0	0	-		n/a
50	436	(386)		-88.5%	MAA/TCM	50	436	(386)		-88.5%
0	0	-		n/a	GPP/PRIME	0	0	-		n/a
0	0	-		n/a	Hospital Fee AB1383	0	0	-		n/a
0	0	-		n/a	GME	0	0	-		n/a
8,775	4,261	4,514		105.9%	Capitation/Managed Care Settlement	8,775	4,261	4,514		105.9%
0	0	-		n/a	State Alcohol	0	0	-		n/a
0	0	-		n/a	State Realignment	0	0	-		n/a
0	0	-		n/a	Other State (CCS and State Mandated Cost)	0	0	-		n/a
1,612	1,268	344		27.1%	Fees/Cafeteria/Misc. (includes lease income)	1,612	1,268	344		27.1%
7,291	7,553	(262)		-3.5%	Workorder Recovery	7,291	7,553	(262)		-3.5%
-	-	-		n/a	Transfer In and Project Related	0	-	-		n/a
-	-	-		n/a	Carryforward	-	-	-		n/a
<b>17,728</b>	<b>13,518</b>	<b>4,210</b>		<b>31.1%</b>	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>17,728</b>	<b>13,518</b>	<b>4,210</b>		<b>31.1%</b>
<b>19,824</b>	<b>27,198</b>	<b>(7,374)</b>		<b>-27.1%</b>	<b>TOTAL OPERATING REVENUE</b>	<b>19,824</b>	<b>27,198</b>	<b>(7,374)</b>		<b>-27.1%</b>
<b>OPERATING EXPENSES:</b>										
56,489	56,844	355		0.6%	Personnel Services	56,489	56,844	355		0.6%
20,315	20,503	188		0.9%	Mandatory Fringe Benefits	20,315	20,503	188		0.9%
6,825	6,687	(138)		-2.1%	Non-personnel Services	6,825	6,687	(138)		-2.1%
3,624	3,448	(176)		-5.1%	Materials and Supplies	3,624	3,448	(176)		-5.1%
326	326	-		n/a	Facilities Maint. & Capital Outlay	326	326	-		n/a
-	-	-		n/a	Debt Service	-	-	-		n/a
4,685	4,685	-		n/a	Services of Other Departments (workorders)	4,685	4,685	-		n/a
-	-	-		n/a	Contingency Reserve	-	-	-		n/a
-	-	-		n/a	Operating Transfer Out	-	-	-		n/a
-	-	-		n/a	Intrafund Transfer	-	-	-		n/a
3,883	3,883	-		n/a	Projects	3,883	3,883	-		n/a
<b>96,147</b>	<b>96,376</b>	<b>229</b>		<b>0.2%</b>	<b>TOTAL OPERATING EXPENSES</b>	<b>96,147</b>	<b>96,376</b>	<b>229</b>		<b>0.2%</b>
<b>(76,323)</b>	<b>(69,178)</b>	<b>(7,145)</b>		<b>-10.3%</b>	<b>OPERATING INCOME/(LOSS)</b>	<b>(76,323)</b>	<b>(69,178)</b>	<b>(7,145)</b>		<b>-10.3%</b>
<b>NON-OPERATING REVENUE:</b>										
69,178	69,178	-		n/a	General Fund	69,178	69,178	-		n/a
<b>69,178</b>	<b>69,178</b>	<b>-</b>		<b>n/a</b>	<b>TOTAL NON-OPERATING REVENUE</b>	<b>69,178</b>	<b>69,178</b>	<b>-</b>		<b>n/a</b>
<b>(7,145)</b>	<b>-</b>	<b>(7,145)</b>		<b>n/a</b>	<b>NET INCOME/(LOSS)</b>	<b>(7,145)</b>	<b>-</b>	<b>(7,145)</b>		<b>n/a</b>

**JAIL HEALTH SERVICES**  
**STATEMENT OF REVENUE AND EXPENSES**

Period Ending: June 30, 2017

(In Thousands of Dollars)

YEAR-TO-DATE					ANNUAL				
Projection	Budget	Fav/(Unfav)		% Var	Description	Projection	Budget	Fav/(Unfav)	
		Variance	% Var					Variance	% Var
<b>NET PATIENT SERVICE REVENUE:</b>									
0	0	0	n/a	0	Medi-Cal Revenue	0	0	0	n/a
0	0	0	n/a	0	Medicare Revenue	0	0	0	n/a
0	0	0	n/a	0	Other Patient Revenue	0	0	0	n/a
0	0	0	n/a	0	Provision for Bad Debt	0	0	0	n/a
<b>0</b>	<b>0</b>	<b>0</b>	<b>n/a</b>	<b>0</b>	<b>TOTAL NET PATIENT SERVICE REVENUE</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>n/a</b>
<b>OTHER OPERATING REVENUE:</b>									
0	0	0	n/a	0	Short Doyle (Community Mental Health Service)	0	0	0	n/a
0	0	0	n/a	0	Short Doyle M/Cal	0	0	0	n/a
0	0	0	n/a	0	MAA/TCM	0	0	0	n/a
0	0	0	n/a	0	GPP/PRIME	0	0	0	n/a
0	0	0	n/a	0	Hospital Fee AB1383	0	0	0	n/a
0	0	0	n/a	0	GME	0	0	0	n/a
0	0	0	n/a	0	Capitation/Managed Care Settlement	0	0	0	n/a
0	0	0	n/a	0	State Alcohol	0	0	0	n/a
0	0	0	n/a	0	State Realignment	0	0	0	n/a
0	0	0	n/a	0	Other State (CCS and State Mandated Cost)	0	0	0	n/a
9	25	(16)	-64.0%	9	Fees/Cafeteria/Misc. (includes lease income)	9	25	(16)	-64.0%
800	978	(178)	-18.2%	800	Workorder Recovery	800	978	(178)	-18.2%
0	0	0	n/a	0	Transfer In and Project Related	0	0	0	n/a
0	0	0	n/a	0	Carryforward	0	0	0	n/a
<b>809</b>	<b>1,003</b>	<b>(194)</b>	<b>-19.3%</b>	<b>809</b>	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>809</b>	<b>1,003</b>	<b>(194)</b>	<b>-19.3%</b>
<b>809</b>	<b>1,003</b>	<b>(194)</b>	<b>-19.3%</b>	<b>809</b>	<b>TOTAL OPERATING REVENUE</b>	<b>809</b>	<b>1,003</b>	<b>(194)</b>	<b>-19.3%</b>
<b>OPERATING EXPENSES:</b>									
19,645	20,530	885	4.3%	19,645	Personnel Services	19,645	20,530	885	4.3%
5,983	6,702	719	10.7%	5,983	Mandatory Fringe Benefits	5,983	6,702	719	10.7%
3,433	3,437	4	0.1%	3,433	Non-personnel Services	3,433	3,437	4	0.1%
3,358	3,357	(1)	0.0%	3,358	Materials and Supplies	3,358	3,357	(1)	0.0%
0	0	0	n/a	0	Facilities Maint. & Capital Outlay	0	0	0	n/a
0	0	0	n/a	0	Debt Service	0	0	0	n/a
422	422	0	n/a	422	Services of Other Departments (workorders)	422	422	0	n/a
0	0	0	n/a	0	Contingency Reserve	0	0	0	n/a
0	0	0	n/a	0	Operating Transfer Out	0	0	0	n/a
0	0	0	n/a	0	Intrafund Transfer	0	0	0	n/a
0	0	0	n/a	0	Projects	0	0	0	n/a
<b>32,841</b>	<b>34,448</b>	<b>1,607</b>	<b>4.7%</b>	<b>32,841</b>	<b>TOTAL OPERATING EXPENSES</b>	<b>32,841</b>	<b>34,448</b>	<b>1,607</b>	<b>4.7%</b>
<b>(32,032)</b>	<b>(33,445)</b>	<b>1,413</b>	<b>4.2%</b>	<b>(32,032)</b>	<b>OPERATING INCOME/(LOSS)</b>	<b>(32,032)</b>	<b>(33,445)</b>	<b>1,413</b>	<b>4.2%</b>
<b>NON-OPERATING REVENUE:</b>									
33,445	33,445	0	n/a	33,445	General Fund	33,445	33,445	0	n/a
<b>33,445</b>	<b>33,445</b>	<b>0</b>	<b>n/a</b>	<b>33,445</b>	<b>TOTAL NON-OPERATING REVENUE</b>	<b>33,445</b>	<b>33,445</b>	<b>0</b>	<b>n/a</b>
<b>1,413</b>	<b>0</b>	<b>1,413</b>	<b>n/a</b>	<b>1,413</b>	<b>NET INCOME/(LOSS)</b>	<b>1,413</b>	<b>0</b>	<b>1,413</b>	<b>n/a</b>

**MENTAL HEALTH**  
**STATEMENT OF REVENUE AND EXPENSES**  
 Period Ending: June 30, 2017  
 (In Thousands of Dollars)

YEAR TO DATE					ANNUAL					
Projection	Budget	Fav/(Unfav)		%	Description	Projection	Budget	Fav/(Unfav)		%
		Variance	% Var					Variance	% Var	
<b>NET PATIENT SERVICE REVENUE:</b>										
2,362	6,035	(3,673)	-60.9%	Medi-Cal Revenue	6,035	6,035	0	n/a		
1,648	1,648	0	n/a	Medicare Revenue	1,648	1,648	0	n/a		
618	618	0	n/a	Other Patient Revenue	618	618	0	n/a		
0	0	0	n/a	Provision for Bad debt	0	0	0	n/a		
<b>4,628</b>	<b>8,301</b>	<b>(3,673)</b>	<b>-44.2%</b>	<b>TOTAL NET PATIENT SERVICE REVENUE</b>	<b>8,301</b>	<b>8,301</b>	<b>0</b>	<b>n/a</b>		
<b>OTHER OPERATING REVENUE:</b>										
57,665	57,665	0	n/a	Short Doyle (Community Mental Health Service)	57,665	57,665	0	n/a		
79,257	69,110	10,147	14.7%	Short Doyle M/Cal	79,257	69,110	10,147	14.7%		
800	800	0	n/a	MAA/TCM	800	800	0	n/a		
0	0	0	n/a	GPP/PRIME	0	0	0	n/a		
0	0	0	n/a	Hospital Fee AB1383	0	0	0	n/a		
0	0	0	n/a	GME	0	0	0	n/a		
0	0	0	n/a	Capitation/Managed Care Settlement	0	0	0	n/a		
0	0	0	n/a	State Alcohol	0	0	0	n/a		
65,840	65,840	0	n/a	State Realignment	65,840	65,840	0	n/a		
0	0	0	n/a	Other State (CCS and State Mandated Cost)	0	0	0	n/a		
4,111	4,111	0	n/a	Fees/Cafeteria/Misc. (includes lease income)	4,111	4,111	0	n/a		
19,620	19,620	0	n/a	Workorder Recovery	19,620	19,620	0	n/a		
29	29	0	n/a	Transfer In and Project Related	29	29	0	n/a		
55,180	55,180	0	n/a	Carryforward	55,180	55,180	0	n/a		
<b>282,503</b>	<b>272,356</b>	<b>10,147</b>	<b>3.7%</b>	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>282,503</b>	<b>272,356</b>	<b>10,147</b>	<b>3.7%</b>		
<b>287,131</b>	<b>280,657</b>	<b>6,474</b>	<b>2.3%</b>	<b>TOTAL OPERATING REVENUE</b>	<b>290,804</b>	<b>280,657</b>	<b>10,147</b>	<b>3.6%</b>		
<b>OPERATING EXPENSES:</b>										
57,684	59,678	1,994	3.3%	Personnel Services	57,684	59,678	1,994	3.3%		
22,278	22,278	0	n/a	Mandatory Fringe Benefits	22,278	22,278	0	n/a		
245,197	245,197	0	n/a	Non-personal Services	245,197	245,197	0	n/a		
8,100	8,100	0	n/a	Materials and Supplies	8,100	8,100	0	n/a		
1,213	1,213	0	n/a	Facilities Maint. & Capital Outlay	1,213	1,213	0	n/a		
0	0	0	n/a	Debt Service	0	0	0	n/a		
4,462	4,498	36	0.8%	Services of Other Departments (workorders)	4,462	4,498	36	0.8%		
0	0	0	n/a	Contingency Reserve	0	0	0	n/a		
465	465	0	n/a	Operating Transfer Out	465	465	0	n/a		
0	0	0	n/a	Intrafund Transfer	0	0	0	n/a		
0	0	0	n/a	Projects	0	0	0	n/a		
<b>339,400</b>	<b>341,429</b>	<b>2,029</b>	<b>0.6%</b>	<b>TOTAL OPERATING EXPENSES</b>	<b>339,400</b>	<b>341,429</b>	<b>2,029</b>	<b>0.6%</b>		
<b>(52,269)</b>	<b>(60,773)</b>	<b>8,503</b>	<b>-14.0%</b>	<b>OPERATING INCOME/(LOSS)</b>	<b>(48,596)</b>	<b>(60,773)</b>	<b>12,176</b>	<b>-20.0%</b>		
<b>NON-OPERATING REVENUE:</b>										
60,773	60,773	0	n/a	General Fund	60,773	60,773	0	n/a		
<b>60,773</b>	<b>60,773</b>	<b>0</b>	<b>n/a</b>	<b>TOTAL NON-OPERATING REVENUE</b>	<b>60,773</b>	<b>60,773</b>	<b>0</b>	<b>n/a</b>		
<b>8,503</b>	<b>(0)</b>	<b>8,503</b>	<b>#####</b>	<b>NET INCOME/(LOSS)</b>	<b>12,176</b>	<b>(0)</b>	<b>12,176</b>	<b>####</b>		

**PUBLIC HEALTH DIVISION  
STATEMENT OF REVENUE AND EXPENSES**

Period Ending: June 30, 2017

(In Thousands of Dollars)

YEAR TO DATE					ANNUAL					
Projection	Budget	Fav/(Unfav)		% Var	Description	Projection	Budget	Fav/(Unfav)		% Var
		Variance						Variance		
					NET PATIENT SERVICE REVENUE:					
1,248	1,248	0		n/a	Medi-Cal Revenue	1,248	1,248	0		n/a
1	1	0		n/a	Medicare Revenue	1	1	0		n/a
5,915	18,882	(12,966)		-68.7%	Other Patient Revenue	5,915	18,882	(12,966)		-68.7%
0	0	0		n/a	Provision for Bad debt	0	0	0		n/a
<b>7,165</b>	<b>20,131</b>	<b>(12,966)</b>		<b>-0.644097</b>	<b>TOTAL NET PATIENT SERVICE REVENUE</b>	<b>7,165</b>	<b>20,131</b>	<b>(12,966)</b>		<b>-64.4%</b>
					OTHER OPERATING REVENUE:					
0	0	0		n/a	Short Doyle (Community Mental Health Service)	0	0	0		n/a
0	0	0		n/a	Short Doyle M/Cal	0	0	0		n/a
2,983	1,007	1,976		196.2%	MAA/TCM	2,983	1,007	1,976		196.2%
0	0	0		n/a	GPP/PRIME	0	0	0		n/a
0	0	0		n/a	Hospital Fee AB1383	0	0	0		n/a
0	0	0		n/a	GME	0	0	0		n/a
0	0	0		n/a	Capitation/Managed Care Settlement	0	0	0		n/a
0	0	0		n/a	State Alcohol	0	0	0		n/a
32,710	32,710	0		n/a	State Realignment	32,710	32,710	0		n/a
40,023	28,017	12,006		42.9%	Other State (CCS and State Mandated Cost)	40,023	28,017	12,006		42.9%
21,377	21,377	0		n/a	Fees/Cafeteria/Misc. (includes lease income)	21,377	21,377	0		n/a
15,632	15,632	0		n/a	Workorder Recovery	15,632	15,632	0		n/a
25,170	25,170	0		n/a	Transfer In and Project Related	25,170	25,170	0		n/a
80,778	80,778	0		n/a	Carryforward	80,778	80,778	0		n/a
<b>218,673</b>	<b>204,691</b>	<b>13,981</b>		<b>#####</b>	<b>TOTAL OTHER OPERATING REVENUE</b>	<b>218,673</b>	<b>204,691</b>	<b>13,981</b>		<b>6.8%</b>
<b>225,838</b>	<b>224,822</b>	<b>1,015</b>		<b>#####</b>	<b>TOTAL OPERATING REVENUE</b>	<b>225,838</b>	<b>224,822</b>	<b>1,015</b>		<b>0.5%</b>
					OPERATING EXPENSES:					
87,375	92,157	4,782		5.2%	Personnel Services	87,375	92,157	4,782		5.2%
32,771	35,907	3,136		8.7%	Mandatory Fringe Benefits	32,771	35,907	3,136		8.7%
194,092	194,092	0		0.0%	Non-personal Services	194,092	194,092	0		0.0%
8,267	8,267	0		n/a	Materials and Supplies	8,267	8,267	0		n/a
9,066	9,066	0		n/a	Facilities Maint. & Capital Outlay	9,066	9,066	0		n/a
0	0	0		n/a	Debt Service	0	0	0		n/a
29,043	29,563	520		1.8%	Services of Other Departments (workorders)	29,043	29,563	520		1.8%
0	0	0		n/a	Contingency Reserve	0	0	0		n/a
0	0	0		n/a	Operating Transfer Out	0	0	0		n/a
0	0	0		n/a	Intrafund Transfer	0	0	0		n/a
0	0	0		n/a	Projects	0	0	0		n/a
360,613	369,051	8,438		2.3%	TOTAL OPERATING EXPENSES	360,613	369,051	8,438		2.3%
(134,775)	(144,229)	9,453		-6.6%	OPERATING INCOME/(LOSS)	(134,775)	(144,229)	9,453		-6.6%
					NON-OPERATING REVENUE:					
144,229	144,229	0		n/a	General Fund	144,229	144,229	0		n/a
144,229	144,229	0		n/a	TOTAL NON-OPERATING REVENUE	144,229	144,229	0		n/a
<b>9,453</b>	<b>-</b>	<b>9,453</b>		<b>n/a</b>	<b>NET INCOME/(LOSS)</b>	<b>9,453</b>	<b>-</b>	<b>9,453</b>		<b>n/a</b>

**SUBSTANCE ABUSE**  
**STATEMENT OF REVENUE AND EXPENSES**  
 Period Ending: June 30, 2017  
 (In Thousands of Dollars)

YEAR TO DATE					ANNUAL				
Projection	Budget	Fav/(Unfav) Variance	% Var		Projection	Budget	Fav/(Unfav) Variance	% Var	
<b>NET PATIENT SERVICE REVENUE:</b>					<b>NET PATIENT SERVICE REVENUE:</b>				
1	0	0	0	n/a	Medi-Cal Revenue	0	0	0	n/a
2	0	0	0	n/a	Medicare Revenue	0	0	0	n/a
3	0	0	0	n/a	Other Patient Revenue	0	0	0	n/a
4	0	0	0	n/a	Provision for Bad debt	0	0	0	n/a
5	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>	<b>TOTAL NET PATIENT SERVICE REVENUE</b>	<u>0</u>	<u>0</u>	<u>0</u>	<u>n/a</u>
<b>OTHER OPERATING REVENUE:</b>					<b>OTHER OPERATING REVENUE:</b>				
8	0	0	0	n/a	Short Doyle (Community Mental Health Service)	0	0	0	n/a
9	6,309	12,552	(6,243)	-49.7%	Short Doyle M/Cal	6,309	12,552	(6,243)	-49.7%
10	0	0	0	n/a	MAA/TCM	0	0	0	n/a
11	0	0	0	n/a	GPP/PRIME	0	0	0	n/a
12	0	0	0	n/a	Hospital Fee AB1383	0	0	0	n/a
13	0	0	0	n/a	GME	0	0	0	n/a
14	0	0	0	n/a	Capitation/Managed Care Settlement	0	0	0	n/a
15	18,399	18,399	0	0.0%	State Alcohol	18,399	18,399	0	0.0%
16	0	0	0	n/a	State Realignment	0	0	0	n/a
17	0	0	0	n/a	Other State (CCS and State Mandated Cost)	0	0	0	n/a
18	541	358	183	51.2%	Fees/Cafeteria/Misc. (includes lease income)	541	358	183	51.2%
19	4,903	4,903	0	n/a	Workorder Recovery	4,903	4,903	0	n/a
20	650	650	0	n/a	Transfer In and Project Related	650	650	0	n/a
21	19,548	19,548	0	n/a	Carryforward	19,548	19,548	0	n/a
22	<u>50,350</u>	<u>56,410</u>	<u>(6,060)</u>	<u>-10.7%</u>	<b>TOTAL OTHER OPERATING REVENUE</b>	<u>50,350</u>	<u>56,410</u>	<u>(6,060)</u>	<u>#####</u>
24	<u>50,350</u>	<u>56,410</u>	<u>(6,060)</u>	<u>-10.7%</u>	<b>TOTAL OPERATING REVENUE</b>	<u>50,350</u>	<u>56,410</u>	<u>(6,060)</u>	<u>#####</u>
<b>OPERATING EXPENSES:</b>					<b>OPERATING EXPENSES:</b>				
27	5,237	6,718	1,481	22.0%	Personnel Services	5,237	6,718	1,481	22.0%
28	1,956	2,635	679	25.8%	Mandatory Fringe Benefits	1,956	2,635	679	25.8%
29	75,671	75,671	0	n/a	Non-personal Services	75,671	75,671	0	n/a
30	271	271	0	n/a	Materials and Supplies	271	271	0	n/a
31	3,122	3,122	0	n/a	Facilities Maint. & Capital Outlay	3,122	3,122	0	n/a
32	0	0	0	n/a	Debt Service	0	0	0	n/a
33	335	335	0	n/a	Services of Other Departments (workorders)	335	335	0	n/a
34	0	0	0	n/a	Contingency Reserve	0	0	0	n/a
35	0	0	0	n/a	Operating Transfer Out	0	0	0	n/a
36	650	650	0	n/a	Intrafund Transfer	650	650	0	n/a
37	0	0	0	n/a	Projects	0	0	0	n/a
38	<u>87,241</u>	<u>89,401</u>	<u>2,160</u>	<u>2.4%</u>	<b>TOTAL OPERATING EXPENSES</b>	<u>87,241</u>	<u>89,401</u>	<u>2,160</u>	<u>2.4%</u>
40	<u>(36,891)</u>	<u>(32,991)</u>	<u>(3,900)</u>	<u>11.8%</u>	<b>OPERATING INCOME/(LOSS)</b>	<u>(36,891)</u>	<u>(32,991)</u>	<u>(3,900)</u>	<u>11.8%</u>
<b>NON-OPERATING REVENUE:</b>					<b>NON-OPERATING REVENUE:</b>				
43	32,991	32,991	0	n/a	General Fund	32,991	32,991	0	n/a
44	<u>32,991</u>	<u>32,991</u>	<u>0</u>	<u>n/a</u>	<b>TOTAL NON-OPERATING REVENUE</b>	<u>32,991</u>	<u>32,991</u>	<u>0</u>	<u>n/a</u>
46	<u>(3,900)</u>	<u>-</u>	<u>(3,900)</u>	<u>n/a</u>	<b>NET INCOME/(LOSS)</b>	<u>(3,900)</u>	<u>-</u>	<u>(3,900)</u>	<u>n/a</u>